



C A M B R I D G E A S S O C I A T E S L L C

INVESTMENT PUBLICATIONS HIGHLIGHTS

June 2012

Copyright © 2012 by Cambridge Associates LLC. All rights reserved. Confidential.

This report may not be displayed, reproduced, distributed, transmitted, or used to create derivative works in any form, in whole or in portion, by any means, without written permission from Cambridge Associates LLC ("CA"). Copying of this publication is a violation of U.S. and international copyright laws (17 U.S.C. 101 et seq.). Violators of this copyright may be subject to liability for substantial monetary damages. The information and material published in this report are confidential and non-transferable. Therefore, clients may not disclose any information or material derived from this report to third parties, or use information or material from this report, without prior written authorization. An authorized client may download this report and make one archival print copy. The information or material contained in this report may only be shared with those directors, officers, staff, and investment committee members or trustees having a need to know and with the understanding that these individuals will treat it confidentially. Violators of these confidentiality provisions may be subject to liability for substantial monetary damages, injunctive action, and all other remedies available at law or equity. Additionally, information from this report may be disclosed if disclosure is required by law or court order, but clients are required to provide notice to CA reasonably in advance of such disclosure.

This report is provided for informational purposes only. It is not intended to constitute an offer of securities of any of the issuers that may be described in the report. This report is provided only to persons that CA believes are: (i) "Accredited Investors" as that term is defined in Regulation D under the U.S. Securities Act of 1933; (ii) "Qualified Purchasers," as defined in Section 2(a)(51) of the U.S. Investment Company Act of 1940; (iii) of a kind described in Article 19 or Article 49 of the Financial Services and Markets Act 2000; and (iv) able to meet the requirements for investors as defined in the offering documents. Potential investors should completely review all Fund offering materials before considering an investment. No part of this report is intended as a recommendation of any firm or any security. Nothing contained in this report should be construed as the provision of tax or legal advice. Information contained herein may have been provided by third parties, including investment firms providing information on returns and assets under management, and may not have been independently verified. CA can neither assure nor accept responsibility for accuracy, but substantial legal liability may apply to misrepresentations of results made by a manager that are delivered to CA electronically, by wire or through the mail. Managers may report returns to CA gross (before the deduction of management fees), net (after the deduction of management fees) or both. Past performance is not indicative of future performance. Any information or opinions provided in this report are as of the date of the report and CA is under no obligation to update the information or communicate that any updates have been made.

Where referenced, the CA manager universe statistics, including medians, are derived from CA's proprietary database covering investment managers. These universe statistics and rankings exclude managers that exclude cash from their reported total returns, and for calculations including any years from 1998 to the present, those managers with less than US\$50 million in product assets. Returns for inactive (discontinued) managers are included if performance is available for the entire period measured. CA does not necessarily endorse or recommend the managers in this universe.

Cambridge Associates, LLC is a Massachusetts limited liability company with offices in Arlington, VA; Boston, MA; Dallas, TX; and Menlo Park, CA. Cambridge Associates Limited is registered as a limited company in England and Wales No. 06135829 and is authorised and regulated by the Financial Services Authority in the conduct of Investment Business. Cambridge Associates Limited, LLC is a Massachusetts limited liability company with a branch office in Sydney, Australia (ARBN 109 366 654). Cambridge Associates Asia Pte Ltd is a Singapore corporation (Registration No. 200101063G). Cambridge Associates Investment Consultancy (Beijing) Ltd is a wholly owned subsidiary of Cambridge Associates, LLC and is registered with the Beijing Administration for Industry and Commerce (Registration No. 110000450174972).

Investment Publications Highlights

Summarized by the Investment Strategy Research Team

“Equity Valuations Laid BARE”

Dennis Jose, Edmund Shing, Yu-chieh Chiang, and Joao Toniato, Barclays, June 6, 2012

Looking ahead, investors are struggling with the difficult question of where to find real returns. Today, risk-free government bonds offer near-zero or negative yields, while credits yields are among all-time lows. Equities offer an attractive entry point, and despite numerous risks, are poised to deliver above-average real returns.

As investors attempt to navigate their way through financial repression to generate robust real returns, they find themselves wondering how to achieve their ultimate goals. Yields on developed markets sovereigns range from the barely positive to negative, while credit yields are near historical lows. Surprisingly, equities are the menu item today that may satisfy investor cravings for robust real returns going forward.

Future equity returns will be driven by a combination of earnings growth, dividends, and valuations changes. Over the long run, valuations have shown to be mean reverting, and equity return forecasts should reflect this by assuming that cyclically adjusted price-earnings (P/Es) or trailing dividend yields revert to historical averages. Earnings growth is driven by revenue growth (assumed to be linked to GDP growth), and margins, which can be assumed to be either mean or trend reverting. For equity markets like those in the United States and United Kingdom with a high percentage of foreign earnings, GDP

and thus revenue growth forecasts should use a blended global proxy.

One common error when forecasting equity returns is using the forward P/E. The problem with this metric is that it assumes that earnings are held constant in perpetuity, which will have little correlation to actual earnings growth. This is partially because historical evidence suggests that margins trend (or mean) revert. With current margins at peak levels across markets, forward P/Es may be overly optimistic and show that equities offer much greater value than if using a normalized metric. While normalized metrics offer a less optimistic outlook than forward P/Es, the question remains, do equities look attractive today?

Over the last century, real returns on developed markets equities have averaged between 5% and 7%. Today, Japanese and developed Europe ex financials appear most attractive, developed Europe and the United Kingdom are modestly attractive (all are priced to return in excess of their historical averages), and U.S. equities appear expensive relative to both their longer-term history and other asset classes. Even as the aforementioned regions appear attractive today, they could still fall further in the face of exogenous risks. Further, equity prices have not quite reached levels that historically denote the beginning of a secular bull market. Historically, secular buying opportunities arise when U.K. and European (ex financials) equities are priced to offer five-year annualized real returns in excess of 15%, whereas today's valuations suggest returns of 9% to 11%. U.S. Equities, which are even less attractive, should offer returns of 4%, both below their historical average and that of other markets.

*BARE is an acronym for the Barclays Return Estimates model.

While the previous decade was one to forget for equity investors, the coming decade is one that will offer better prospects. Current valuations do offer attractive entry points, but not without risks as the European sovereign debt crisis, increased volatility, and a global growth slowdown all hang over markets. However, investors can help mitigate these risks through lower volatility strategies like high-dividend paying stocks. But, with negative real returns coming from safer sovereigns, and lower expected returns from credits, it is likely that a brighter future awaits equity investors, and that may just be the meal that satisfies investors' craving for real returns going forward.

“Investing in a Low Return World: In Search of Cheap Assets”

Martin H. Barnes, BCA, June 18, 2012

In today's market environment, popular asset classes (bonds, equities, and real assets) are simultaneously unattractive. For the most part, they are not cheap (especially bonds and real assets) and macro risks provide an uncertain future. However, there are pockets of cheap assets and for buy-and-hold investors, a focus on quality and stable returns is more important than looking for capital gains as economic uncertainties are likely to persist.

In today's market environment, popular asset classes (bonds, equities, and real assets) are simultaneously unattractive. They are not cheap (especially bonds and real assets) and macro risks provide an uncertain future. However, there are pockets of cheap assets such as euro-periphery bonds and European equities, which could become superb buying opportunities if conditions improve. For buy-and-hold investors, a focus on quality and assets with stable returns is more important than looking for capital gains as economic uncertainties are likely to persist.

Bond yields in developed markets are near their lowest points in modern history. At this point, yields cannot fall much further and as such, there is limited upside to bond prices. The only exception is bonds issued by troubled Eurozone countries such as Greece, Italy, and Spain. Clearly there are risks involved when investing in these countries, but if the current crisis is resolved, then those bonds have the potential to provide exceptional returns.

Relative to bonds, equities look only slightly better. Most developed markets are undervalued compared to their historical averages, with Spain being the most undervalued and the United States being the least. Despite the undervaluation, there are other factors that cloud the outlook for equities. U.S. profit margins are at cyclical highs and likely to fall, while a worsening of the euro crisis could pull down prices even more.

Compared to developed markets equities, emerging markets equities have a wider dispersion of valuations. Strong performers like Mexico are overvalued, while the much more unstable and volatile Argentina is undervalued. Scanning the globe, there is no overarching theme as to why there is such divergence in valuations within emerging markets. When the current level of valuation is plotted against economic growth, only three countries (Poland, Russia, and South Africa) have both low valuation and high expected improvement in economic growth.

If both bonds and equities are unattractive at current valuations, should investors “hide” in real assets? The current environment of extremely low short-term interest rates and aggressive monetary policy by central banks has historically provided a positive signal for real assets. However, prices of most real assets are at all-time highs and long-term returns for assets such as commodities, farmland, and gold are likely to disappoint at current valuations. Certain real estate assets are

priced more reasonably and managers with skill to uncover them may prove to be winners.

All in all, the outlook for most asset classes is bleak. A world of low interest rates and slow GDP growth will not be conducive to high investment returns. Bonds are likely to disappoint when interest rates eventually rise, and while equities may provide reasonable returns from current levels, there are still considerable near-term risks. An indexed balanced portfolio is not expected to return more than 5% a year over the next decade.

In terms of strategies, investors may need to be more active in their portfolio management than they have been in recent years and adept at tilting toward the right geographic, sector, and stock selections. European assets may seem very cheap, but investors will be forgiven for passing if they weaken further. At a minimum, they should build a watch list of European assets and move in if the crisis looks to be easing. For investors with a buy-and-hold strategy, a focus on quality and assets with stable returns will be needed as volatility from macro uncertainties will continue to plague the markets.

“Profits for the Long Run: Affirming the Case for Quality”

Chuck Joyce and Kimball Mayer, GMO, June 2012

Investors systematically undervalue high-quality companies (i.e., those that have high and stable profits) enhancing the attraction of these stable firms with profits. Equity investors should focus more on corporate profitability as an investment consideration, as it is the ultimate source of investment returns. By focusing on “quality” companies, investors can do a better job of controlling the price “risk” in their portfolios.

“Low-risk” investment strategies have been gaining a lot of attention recently as their benefits have started to become widely accepted. However, too many investors continue to rely on risk measures that are based on historical market data like stock price movements, co-movements, and cross movements, which—while easy to quantify—can be misleading. Investors are better served recognizing risk as a multifaceted concept with no single measure truly capturing its essence. A key risk factor for equity investors is profitability. As defined by Ben Graham, risk is “the danger of a loss of quality and earnings power through economic changes or deterioration in management.” By focusing on “quality” companies that have high and stable profits, investors can do a better job of controlling the price “risk” in their portfolios.

The return earned by a stock investor (equity holder) is ultimately a function of the underlying profits earned by the companies held in a portfolio. For investors with long-term time horizons, as long as a company has a history of consistently delivering profits, any stock price volatility will ultimately wash out and the return to the stock investor will be a function of the earnings and dividends that accrue over time. Risk should be defined as deterioration in the underlying profitability of a company, and portfolios that are constructed to consist of companies with high and stable profits will be rewarded. Companies that are exceptionally profitable can generate strong returns over long periods of time while companies that do not often end up failing or bankrupt.

There are many factors that can contribute to a company’s ability to generate consistent profits. Intangible assets such as brands and franchise values, as well as human and intellectual capital, can protect a company from competitive pressures. Contrary to competitive equilibrium theories, many companies have demonstrated the ability to persistently deliver high returns on equity and

consistently strong profits and dividends largely as a result of their intangible assets, which are not easily re-created and eroded away by competition.

When thinking about how most investors “price” risk, most academic theories and corporate finance actually get risk and reward backwards. One of the central tendencies of modern portfolio theory is that risk and reward are positively related, so taking on risk, as defined by past price movements and co-movements with market indices, is necessary for outperformance. The recent history and outperformance of low-beta strategies are clear examples of how the market misprices price-based risk factors. The persistence and outperformance of high-quality stocks demonstrates that the market mis-prices fundamental risk as well. The difference between high-quality strategies and other low-volatility strategies like high-yield bonds or quantitatively driven low-volatility strategies is that the performance of the latter will depend not on fundamentals but rather on the future stability of past price performance. High-quality equities are appealing relative to these strategies because attempting to predict and estimate the future profitability of high-quality companies is much easier, as it does not depend on unstable variables and past relationships that may or may not persist in the future.

As investors systematically undervalue high-quality companies, the stability and persistence of profits they generate makes them attractive. Ultimately, profitability is what matters for equity investors as it is the source of investment returns. When thinking about ways to minimize risk, investors are best served by focusing on real economic risk of the underlying companies they are investing in with a fundamental focus on profitability. ■